

# FY 2018 Proposed Operating Budget Summary

Town of Barnstable, MA

# Budget Priorities

- Enhances Quality of Life
  - Expansion of Community Service Officers
  - More Police Officers on the streets
  - Reorganization in Recreation to involve more youth
  - Additional staff dedicated to shellfish programs
  - Continued commitment to enhanced snow removal operations
  - New funding for water quality initiatives in Conservation
- Commitment to better coordination of economic development opportunities with business community
- Improvements to customer service and effectiveness in the delivery of services with reorganization of Regulatory Services Department
- Improvements to community communications with reorganization in Community Services Department

# Budget Priorities - Continued

- Investments in technology to enhance efficiencies and effectiveness
- Additional investments for clean drinking water
- Enhancement to public education
  - Increases effectiveness of Tier I instruction for all students
  - Enhances the quality and consistency of curriculum through a cycle of continuous curriculum review and refinement
  - Enhances social, emotional, and academic development (SEAD) for students through Massachusetts Tiered System of Support (MTSS) structures and systems
  - Increases opportunities for students and teachers to enhance learning through the use of various technology tools

# Other Budget Highlights

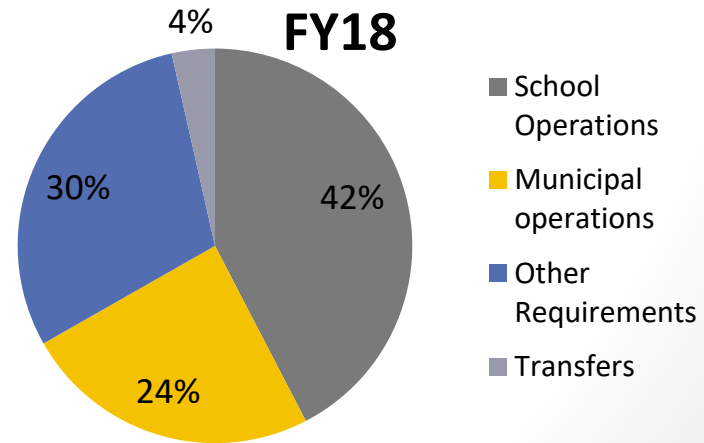
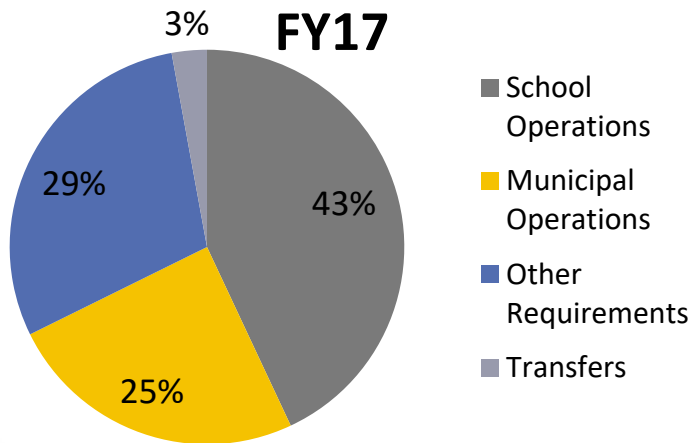
- Maintaining a strong financial foundation
  - No excessive use of reserves
  - No one-time fixes of solutions to balance budget
  - Additional funding directed to OPEB liability
- Budget complies with Prop 2 ½ tax limitations
  - Median residential tax bill increase of \$6 per month
- New Enterprise Fund for Public, Educational & Governmental (PEG) Television Access Programming
- Revolving funds no longer require annual authorization as they are authorized under Town ordinances
- New “Guide to the Budget” chapter
- New employee tables listing positions in each area

Job Title	FY 2016	FY 2017
Administrative Assistant	1.80	1.80
Animal Control Officer	1.50	2.00
Aquaculture Specialist	-	-
Asst Hrbmst Mooring Officer	1.00	1.00
Asst Hrbmst Pumpout Boat Operator	1.00	1.00
Community Services Director	0.25	0.25
Dept/Div Assistant	0.80	0.80
Director Marine & Env Affairs	0.70	0.70
Natural Resource Officer	2.00	2.00
Shellfish Biol/Const	1.00	1.00
Supervisor Natural Resource Officer	0.70	0.70
<b>Full-time Equivalent Employees</b>	<b>10.75</b>	<b>11.25</b>

FY 2018	Change
1.80	-
2.00	-
1.00	1.00
1.00	-
1.00	-
0.10	(0.15)
0.80	-
0.70	-
2.00	-
1.00	-
0.70	-
<b>12.10</b>	<b>0.85</b>

# General Fund Summary By Major Area

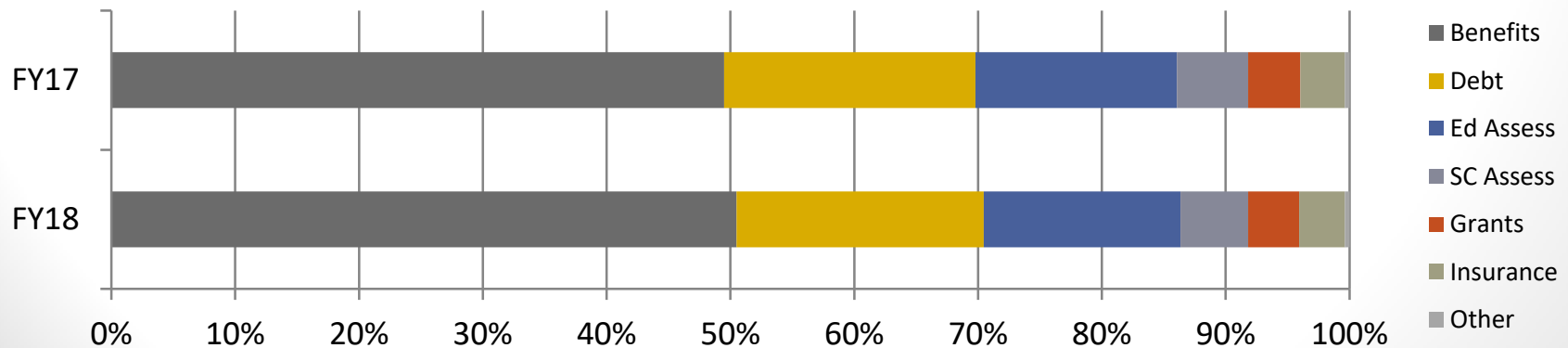
Area	FY 2017 Budget	FY 2018 Budget	Change In Dollars	Percentage Change
Local School Operations	\$66,050,000	\$67,884,706	\$1,834,706	2.78%
Other Requirements	\$45,178,686	\$47,590,038	\$2,411,352	5.34%
Municipal Operations	\$37,893,606	\$39,059,207	\$1,165,601	3.08%
<b>Total before transfers</b>	<b>\$149,122,292</b>	<b>\$154,533,951</b>	<b>\$5,411,659</b>	<b>3.63%</b>
Transfers	\$4,411,254	\$5,650,484	\$1,239,230	28.09%
<b>Grand Total</b>	<b>\$153,533,546</b>	<b>\$160,184,435</b>	<b>\$6,650,889</b>	<b>4.33%</b>



# Other Requirements By Major Category

5/4/2017

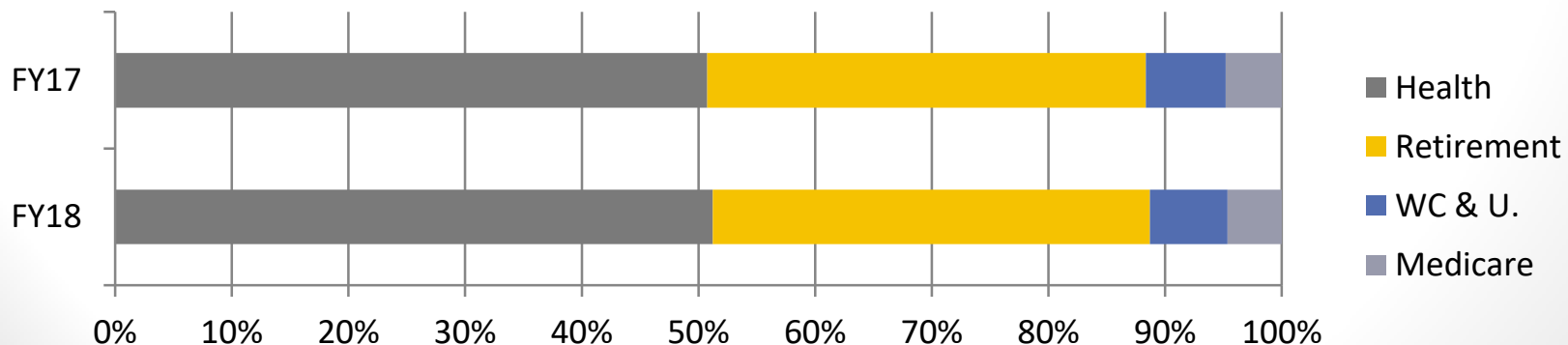
Category	FY 2017 Budget	FY 2018 Budget	Change In Dollars	Percentage Change
Employee Benefits	\$22,362,912	\$24,031,654	\$1,668,742	7.46%
Debt Service	\$9,172,108	\$9,500,634	\$328,526	3.58%
Education Assessments	\$7,348,172	\$7,557,685	\$209,513	2.85%
State & County Assessments	\$2,602,504	\$2,608,855	\$6,351	0.24%
Grants	\$1,900,990	\$1,954,210	\$53,220	2.80%
Insurance	\$1,620,000	\$1,760,000	\$140,000	8.64%
Other Costs	\$172,000	\$177,000	\$5,000	2.91%
<b>Total</b>	<b>\$45,178,686</b>	<b>\$47,590,038</b>	<b>\$2,411,352</b>	<b>5.34%</b>



# Employee Benefits By Major Category

Category	FY 2017 Budget	FY 2018 Budget	Change In Dollars	Percentage Change
Health Insurance	\$11,349,621	\$12,313,194	\$963,573	8.40%
Retirement	\$8,406,711	\$9,003,460	\$596,749	7.10%
Workers Compensation & Unemployment	\$1,535,000	\$1,600,000	\$65,000	4.23%
Medicare & Life Insurance	\$1,071,580	\$1,115,000	\$43,420	4.05%
<b>Total</b>	<b>\$22,362,912</b>	<b>\$24,031,654</b>	<b>\$1,668,742</b>	<b>7.46%</b>

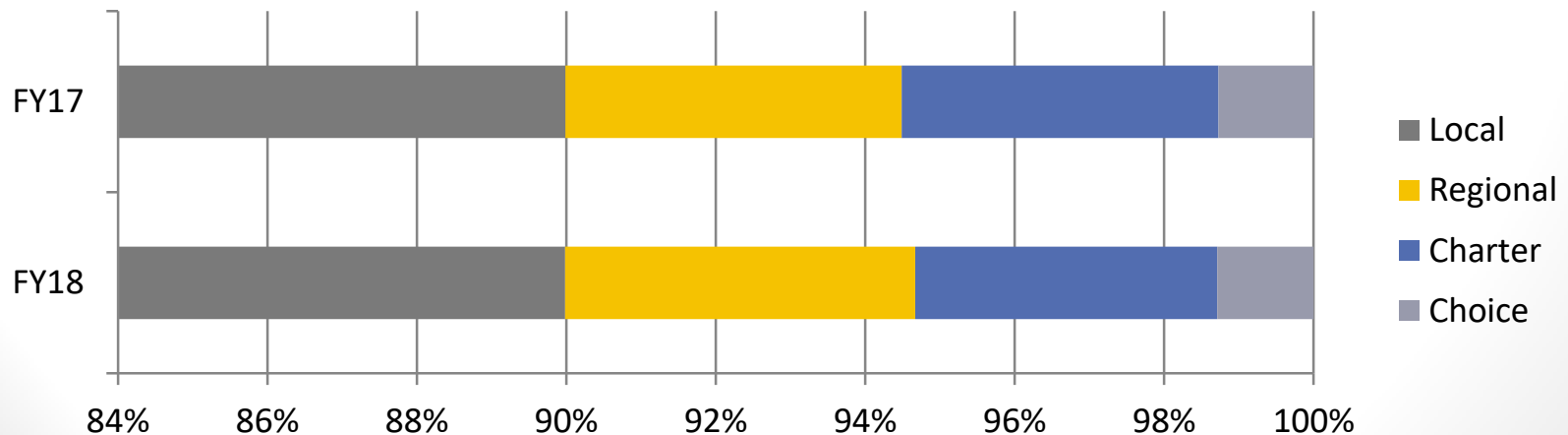
Distribution Of Employee Benefits Expenditures



# All Education Expenditures

District	FY 2017 Budget	FY 2018 Budget	Change In Dollars	Percentage Change
Local School Operations	\$66,050,000	\$67,884,706	\$1,834,706	2.78%
Regional (CCTRHS)	\$3,302,096	\$3,535,665	\$233,569	7.07%
Commonwealth Charter	\$3,111,749	\$3,048,128	(\$63,621)	-2.04%
School Choice	\$934,327	\$973,892	\$39,565	4.23%
<b>Total</b>	<b>\$73,398,172</b>	<b>\$75,442,391</b>	<b>\$2,044,219</b>	<b>2.79%</b>

Distribution of Expenditures By District





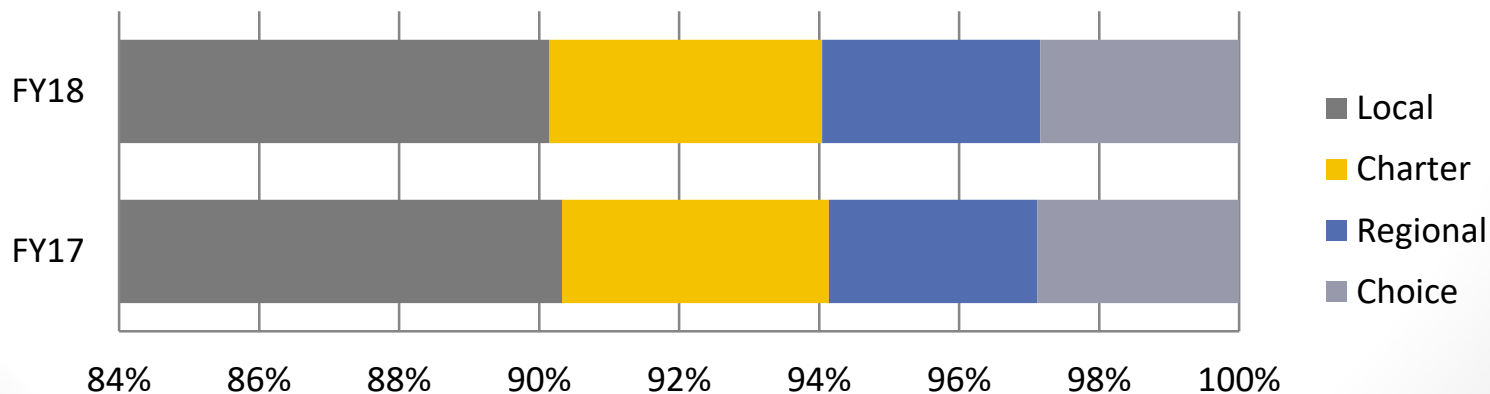
# School Budget Changes

Description	Amount
Contractual salary obligations	\$1,126,814
Bus contract increase	340,000
Grant positions to General Fund	175,130
Contracted services – NECC	150,000
SPED Assistants	97,026
ESL Interventionist BHS (1 FTE)	35,802
School Counselor (0.5 FTE)	30,022
K-3 Teacher reduction (2 FTE)	(\$120,088)
<b>Total increase in School Department budget</b>	<b>\$1,834,706</b>

# Public School Student Enrollment

District	FY 2017	FY 2018 Projected	Change
Local District	5,238	5,298	60
Commonwealth Charter Schools	221	229	8
Cape Cod Regional Technical HS	173	183	10
School Choice Program	167	167	0
<b>Total</b>	<b>5,796</b>	<b>5,877</b>	<b>78</b>

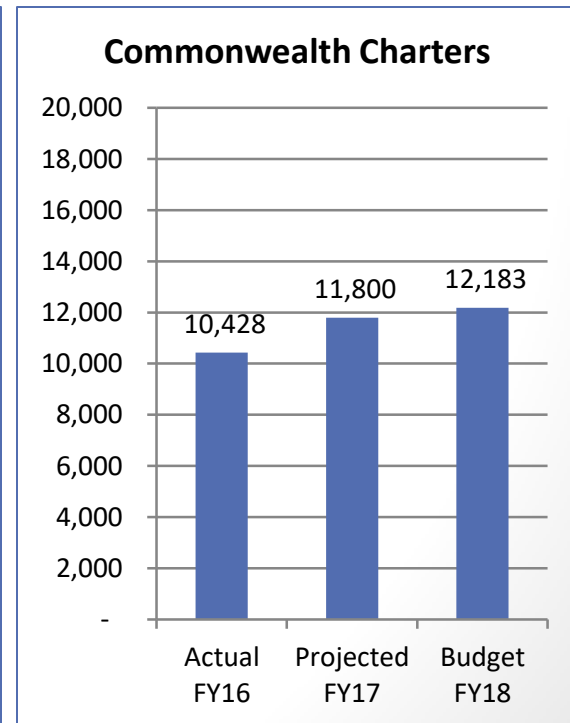
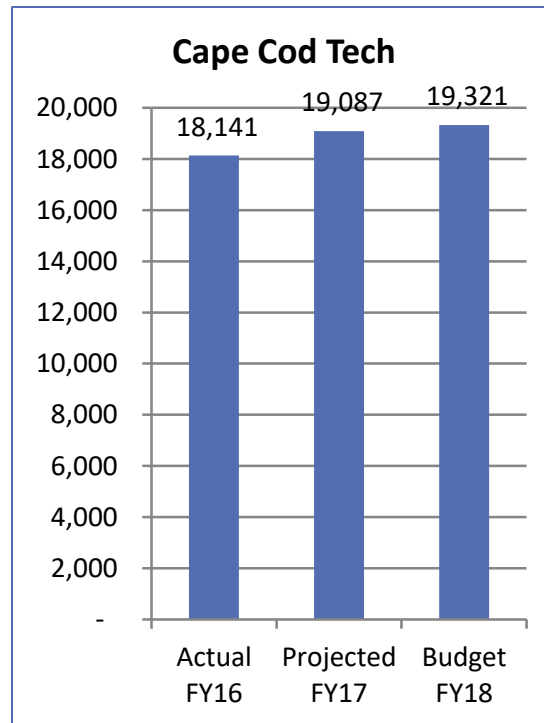
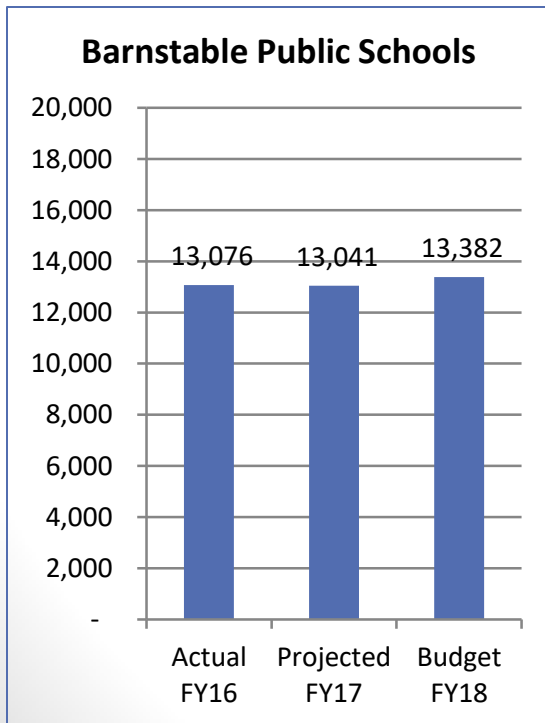
**Distribution of Enrollment in Public Schools**



# Net Cost Per Student By District

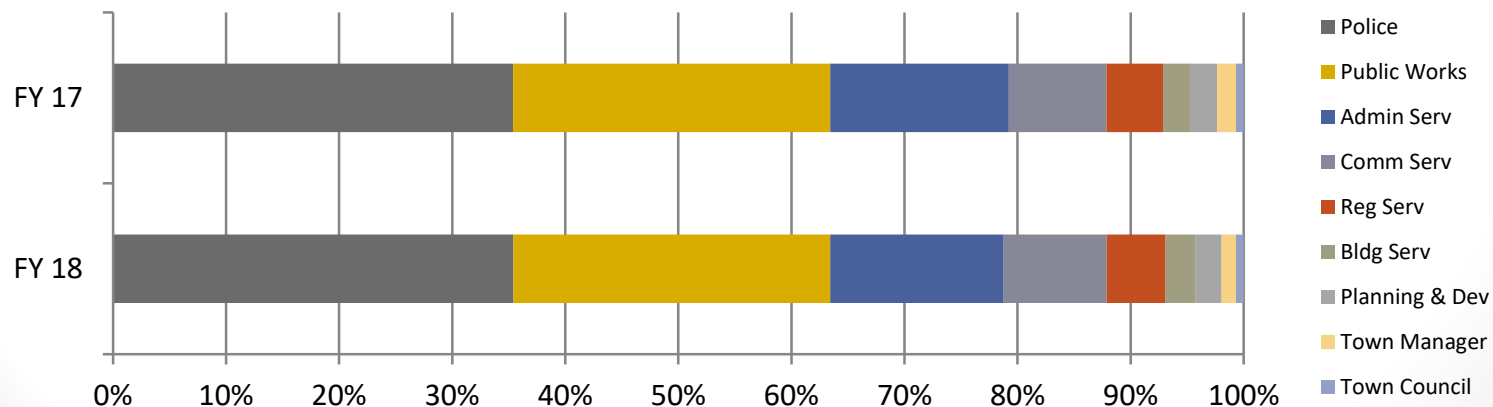
	Barnstable Public Schools			Cape Cod Tech			Commonwealth Charters		
	FY16	FY17	FY18	FY16	FY17	FY18	FY16	FY17	FY18
	Actual	Projected	Budget	Actual	Projected	Budget	Actual	Projected	Budget
<b>Students</b>	5,204	5,238	5,298	176	173	183	234	221	229
<b>Net Cost</b>	68,044,938	68,309,330	70,899,886	3,192,748	3,302,096	3,535,665	2,440,077	2,607,845	2,789,966

Net Cost includes fully allocated fixed costs less state aid and user fees.



# Municipal Operations By Department

Department	FY 2017	FY 2018	Change In Dollars	Percentage Change
Police	\$13,407,890	\$13,835,845	\$427,955	3.19%
Public Works	\$10,627,159	\$10,937,141	\$309,982	2.92%
Administrative Services	\$5,990,289	\$5,997,073	\$6,784	0.11%
Community Services	\$3,262,086	\$3,555,185	\$293,099	8.99%
Regulatory Services	\$1,903,408	\$2,037,938	\$134,530	7.07%
Building Services	\$901,642	\$1,033,467	\$131,825	14.62%
Planning & Development	\$904,137	\$899,336	(\$4,801)	-0.53%
Town Manager	\$633,153	\$495,537	(\$137,616)	-21.74%
Town Council	\$263,842	\$267,685	\$3,843	1.46%
<b>Total</b>	<b>\$37,893,606</b>	<b>\$39,059,207</b>	<b>\$1,165,601</b>	<b>3.08%</b>



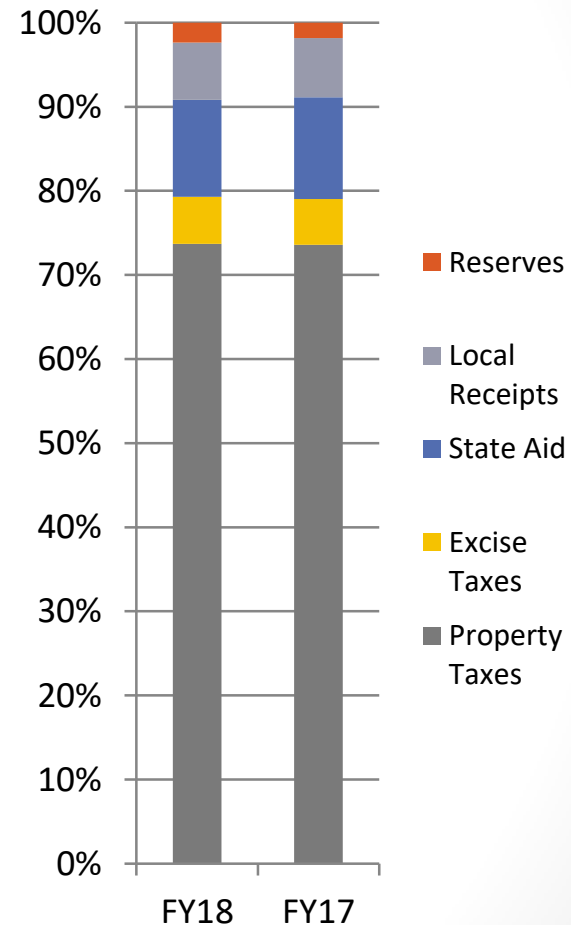
# Municipal Budget Changes

Description	Amount
Contractual salary obligations for all departments	\$452,011
Funding for technology upgrades	184,500
Increase in DPW operating expenses	177,330
Police Dispatchers (9 FTE)	137,667
Community Services staff; Aquaculture Spec., Mkt. Mgr. (2 FTE)	136,788
Increase in base snow removal budget	125,000
Building staff; Local inspector, Permit Tech. (2 FTE)	118,044
Capital outlay for water quality	81,440
Replace fuel pump island at DPW	35,000
Town Clerk staffing and expenses	19,000
Other funding increases	14,923
Staff reductions; Town Mgr., Comm. Serv., DPW (2 FTE)	(130,455)
Operating expense reductions across departments	(185,647)
<b>Total increase in Municipal Operations</b>	<b>\$1,165,601</b>

# General Fund Revenue

Category	FY17 (millions)	FY18 (millions)	\$ Change	% Change
Property Taxes	\$114.24	\$118.48	\$4.24	3.7%
State Aid	\$18.78	\$18.52	(\$0.26)	-1.38%
Local Receipts	\$10.90	\$10.96	\$0.06	0.55%
Excise Tax	\$8.43	\$8.98	\$0.55	6.52%
Reserves*	\$2.87	\$3.82	\$0.95	33.1%
<b>Total</b>	<b>\$155.22</b>	<b>\$160.76</b>	<b>\$5.54</b>	<b>3.57%</b>

\*An additional \$1 million in General Fund reserves are used in FY18 for the Capital Trust Fund.



# General Fund Reserves

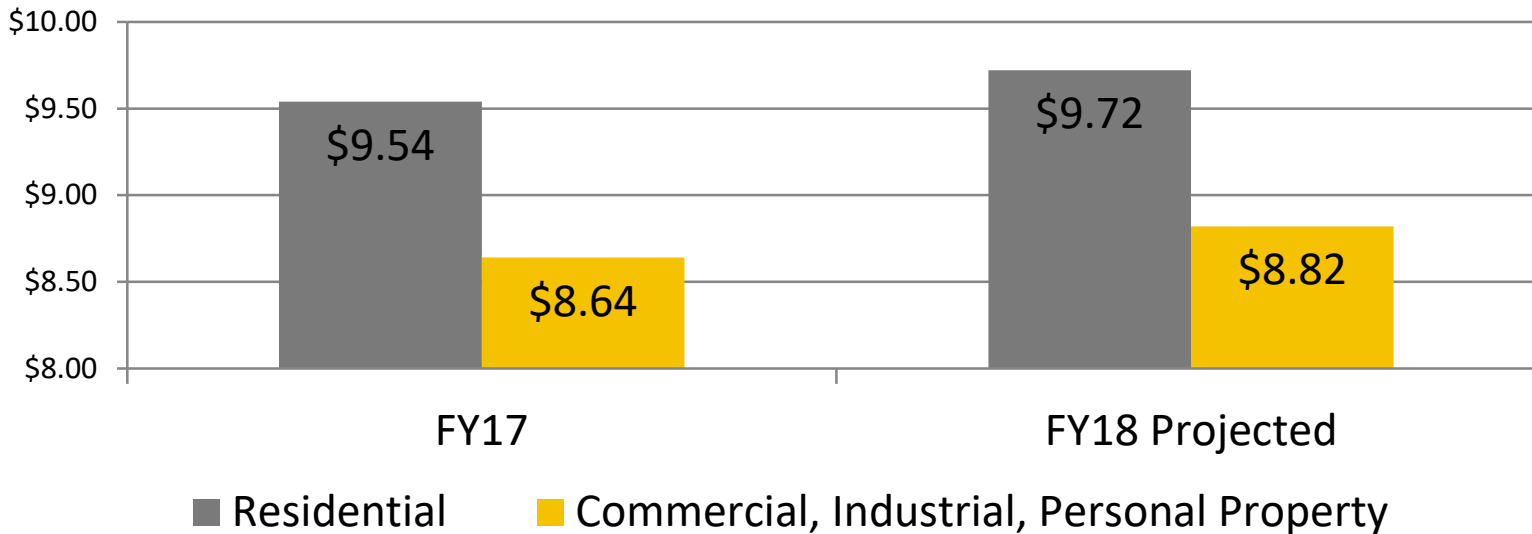
Certification Date	Balance	Used	Generated
July 1, 2007	\$17,321,483	\$5,812,630	\$9,692,548
July 1, 2008	\$7,932,730	\$10,890,369	\$1,501,616
July 1, 2009	\$8,411,317	\$1,930,000	\$2,408,587
July 1, 2010	\$10,746,572	\$1,080,758	\$3,416,013
July 1, 2011	\$12,320,185	\$3,195,000	\$4,768,613
July 1, 2012	\$17,272,393	\$687,330	\$5,639,538
July 1, 2013	\$11,095,664	\$10,579,836	\$4,403,107
July 1, 2014	\$13,370,039	\$4,176,993	\$6,451,368
July 1, 2015	\$13,949,203	\$5,142,615	\$5,721,779
July 1, 2016	\$13,131,098	\$6,726,877	\$5,908,772

# Enterprise Fund Budgets

Fund	FY17 (millions)	FY18 (millions)	\$ Change	% Change	FY18 Reserves Used (millions)	FY17 Reserves Generated (millions)	Reserve Balance (millions)
Water	\$6.705	\$6.789	\$0.084	1.25%	\$1.211	\$0.938	\$1.577
Airport	\$6.094	\$6.509	\$0.415	6.81%	\$0.367	\$0.239	\$2.794
Sewer	\$4.692	\$4.601	(\$0.091)	-1.94%	\$0.000	\$1.056	\$8.662
Golf	\$3.451	\$3.555	\$0.104	3.01%	\$0.065	\$0.184	\$0.733
Solid Waste	\$3.404	\$3.428	\$0.024	0.71%	\$0.448	\$0.000	\$2.410
HYCC	\$3.221	\$3.380	\$0.159	4.94%	\$0.055	\$0.191	\$0.502
Sandy Neck	\$ .938	\$1.018	\$0.080	8.53%	\$0.050	\$0.262	\$0.714
Marinas	\$ .797	\$ .839	\$0.042	5.27%	\$0.029	\$0.267	\$0.775
PEG	\$ .775	\$ .812	\$0.037	4.77%	\$0.017	\$0.233	\$1.934
<b>Total</b>	<b>\$30.077</b>	<b>\$30.931</b>	<b>\$0.854</b>	<b>2.84%</b>	<b>\$2.242</b>	<b>\$3.370</b>	<b>\$20.101</b>

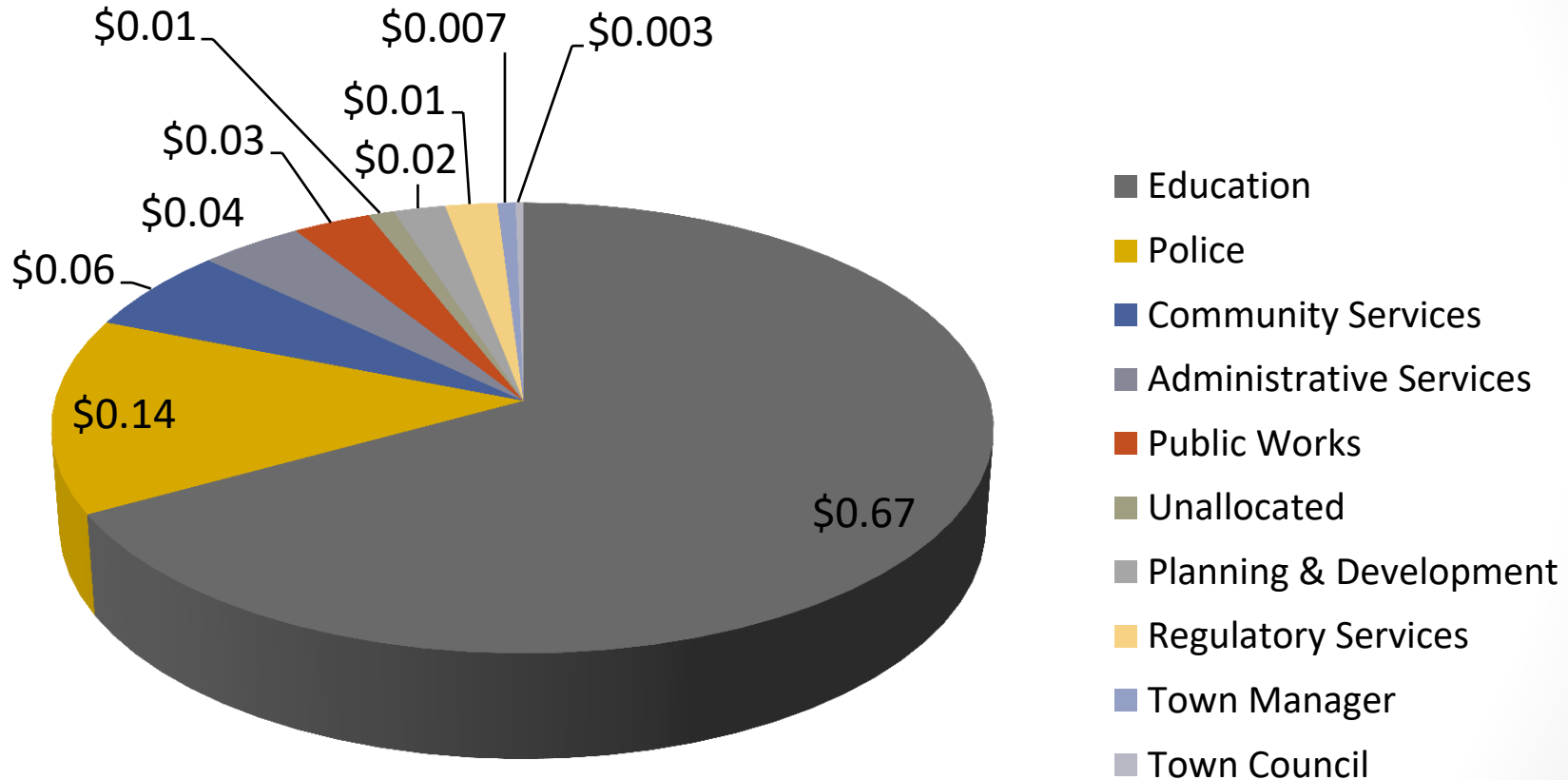


# Town Tax Rates



Median residential tax bill increase for FY18 is estimated to be approximately \$74 for a property qualifying for the residential exemption or \$6.17 per month.

# FY 2018 Estimated Property Tax Allocation



Includes the allocation of fixed cost to operating areas.